# THE HUMAN ASPECT OF THE FUKUSHIMA DAIICHI ACCIDENT

# Takafumi ANEGAWA Tokyo Electric Power Company



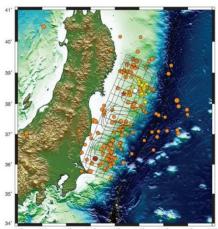
#### Magnitude of Earthquake and Tsunami

Earthquake time: Match 11, 2011 (Friday), 2:46 PM

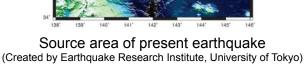
- Site of occurrence: Off the Sanriku coast (lat. 38° 06.2'N, long. 142° 51.6' E.), Focal depth: 24 km
- Magnitude of earthquake: 9.0
- Intensity at each location: Kurihara City, Miyagi Prefecture Intensity 7
- Intensity 6 Upper: Naraha, Tomioka, Okuma and Futaba town in Fukushima Prefecture
  Intensity 6 Lower: Ishinomaki City and Onagawa town in Miyagi Prefecture, Tokai village in Ibaraki Prefecture



Seismic intensity distribution of present earthquake



Source of present tsunami (Created by TEPCO)

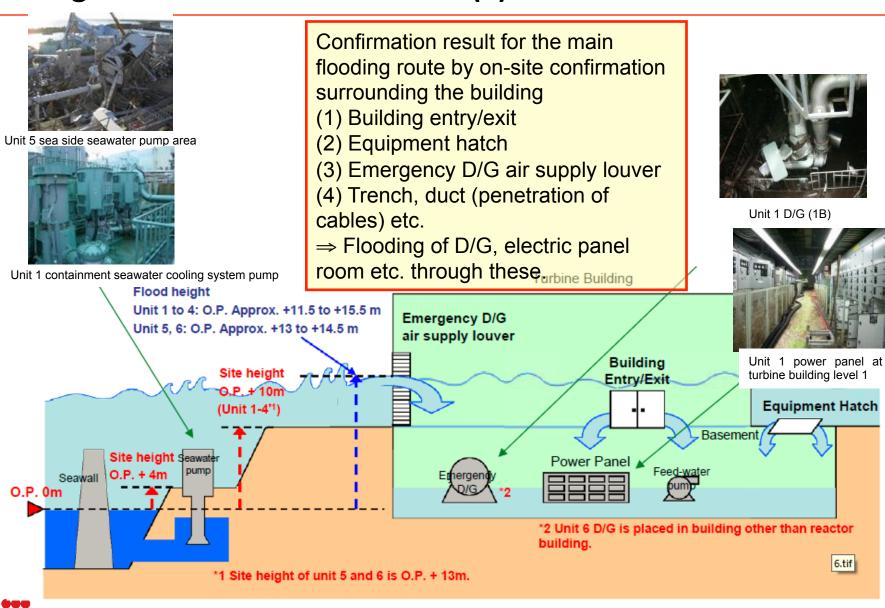




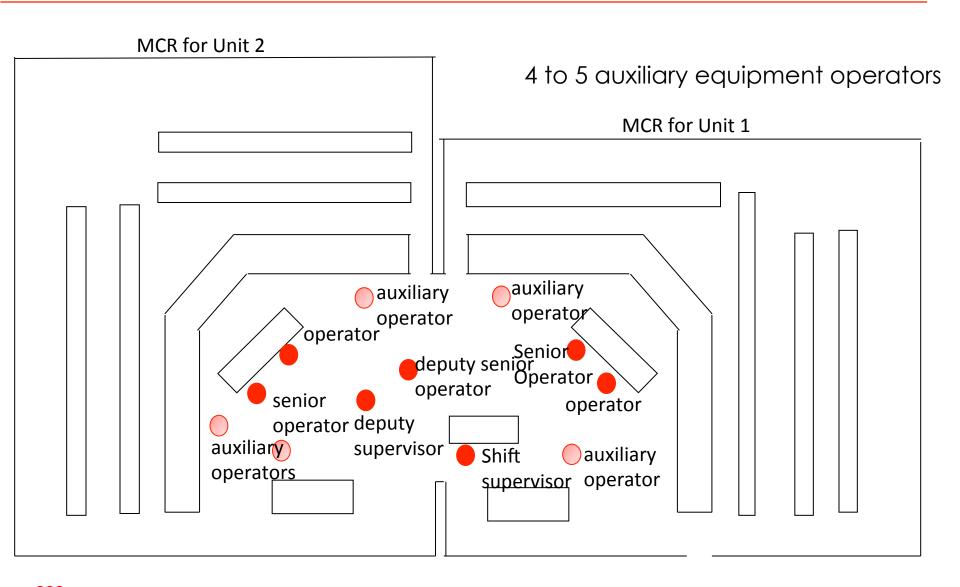
#### Damage to Fukushima Daiichi NPS (1)



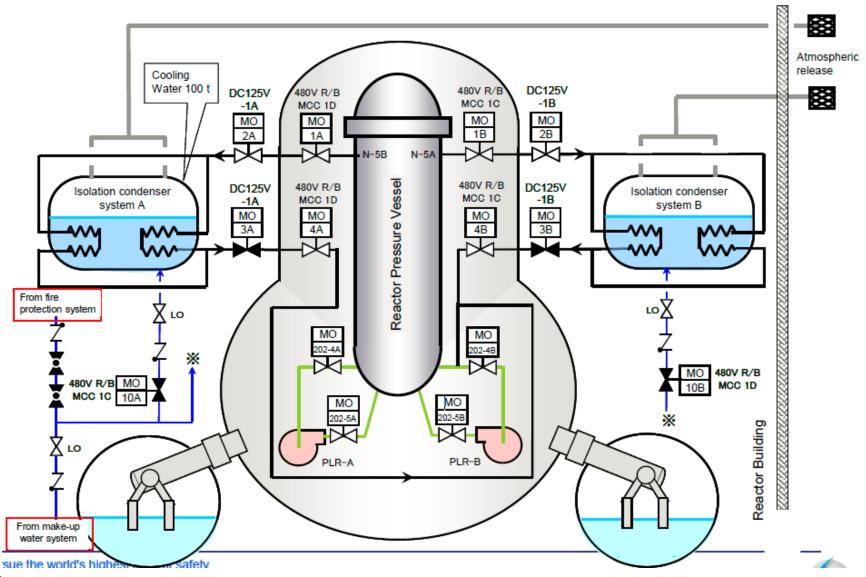
#### Damage to Fukushima Daiichi NPS (2)



#### MCR Layout at the time of the Accident



#### **Isolation Condenser (IC)**



#### Damage to Fukushima Daiichi NPS (3)



Tsunami that hit the power station

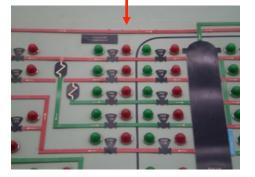
Operating Staff had to work at MCRs with very limited lightning

#### IC operation after the Earthquake

Unit 1 MCR

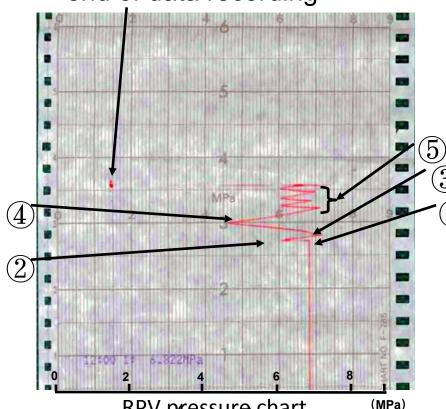






around 15:30:

end of data recording



- 1 Scram by the earthquake (14:46) chart
- 2 Pressure increase due to MSIV closure
- ③ Depressurization due to IC operation (14:52)
- 4 Pressure increase due to stop of IC
- (5) pressure change related to IC operation



#### **Organization chart of site ERC**

1.Send/receive information with the Headquarter in Information Tokvo Team 2.Gather information from each team Notification 1.Notice&Lieson w/ external related organizations Team PR Team 1.Respond to mass media 1.Assess the accident status Engineering 2.Estimate scope of the impact Team 3.Study measures to prevent spread of accident 1. Status check of radiation in and out of the site 2. Exposure and contamination control Safety Team 3.Estimate the cope of impact HQ (General 1.Form&implement emergency restoration plan Recovery Management) 2. Create plan to restore from the accident Team General 3. Fire fighting activity Manager: **Nuclear Safety** Manager (Site Superintendent) 1. Grasp the status of the accident Power 2.Take measures needed to prevent the accident from Generation IC Vent pipe spreading Team 3. Maintian security of the site facility Material 1. Procure & transport materials 2. Procure mobile resources Team R/B Welfare C/B 1. Procure foods and clothes 2. Arrange accommodations Team Medical 1.Medical support Team 1. Share information within the site General 2. Establish & Operate the Counter- measure Headquarter 3. Gather and move resources Affairs Team

TOI

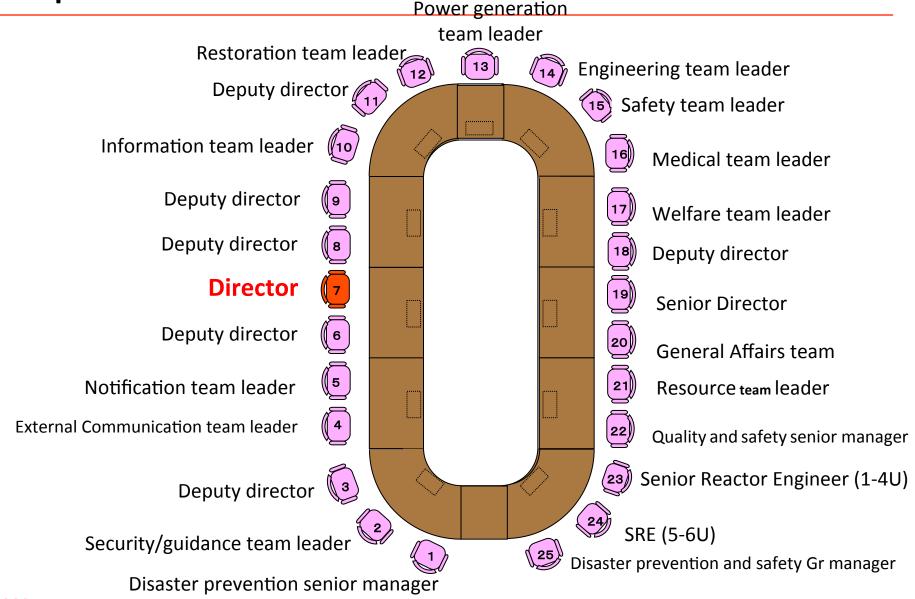
√ 1.On-site patrolling

4.Other items

2.Evaluation/guidance of visitors
3.Operate physical protective facility

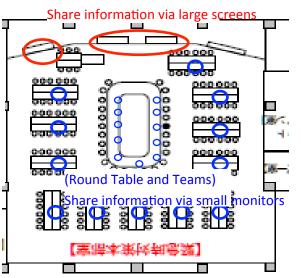
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#### Floor plan at the site ERC



#### Reference) communication during normal operation

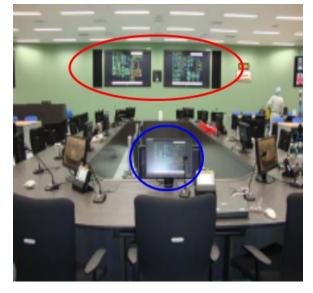
Emergency Response Center



SPDS information (safety parameter display system) is displayed in large-sized screens, round table and small monitors for each team. Staff can check and monitor the latest status of the

plant.

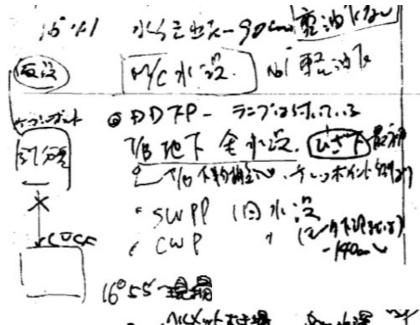






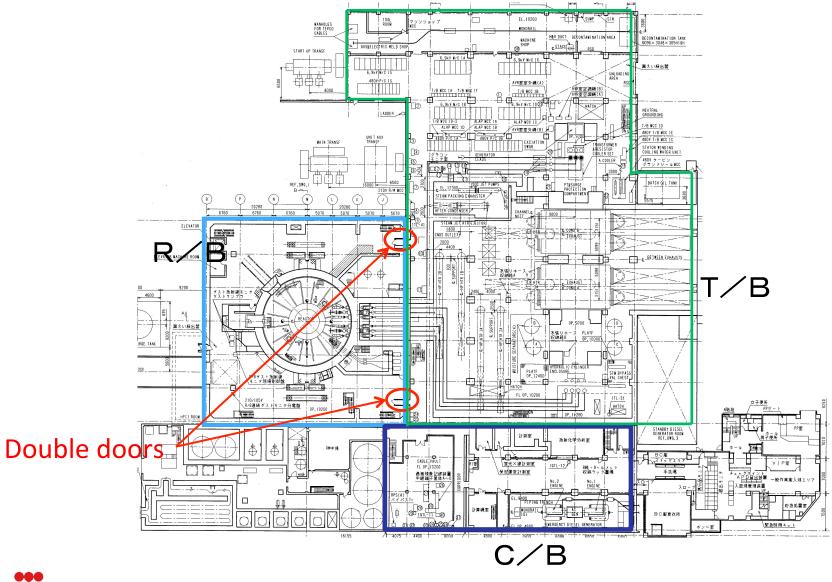
#### IC operation after the Tsunami



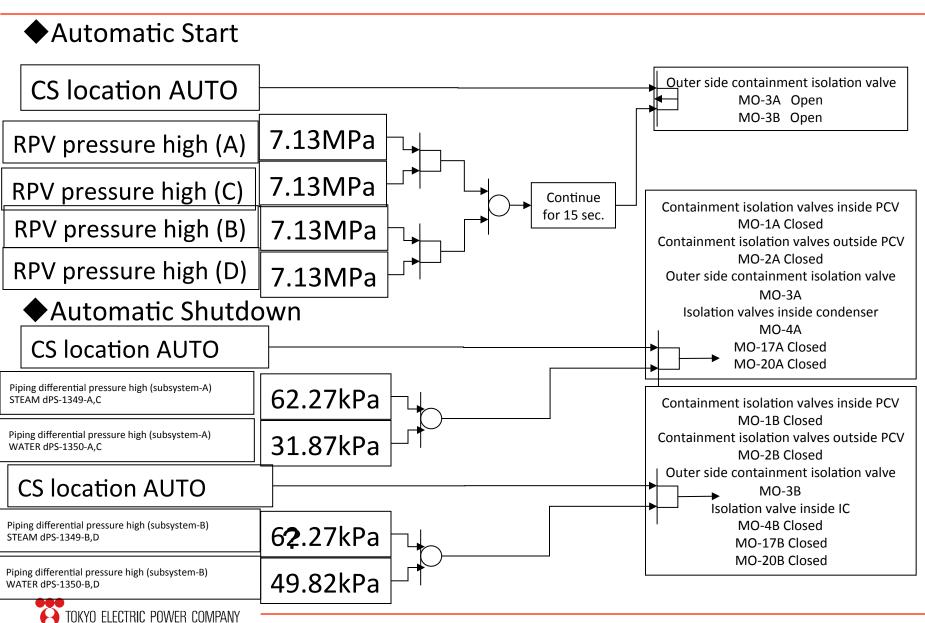




### Floor plan of Unit 1 Rector Building

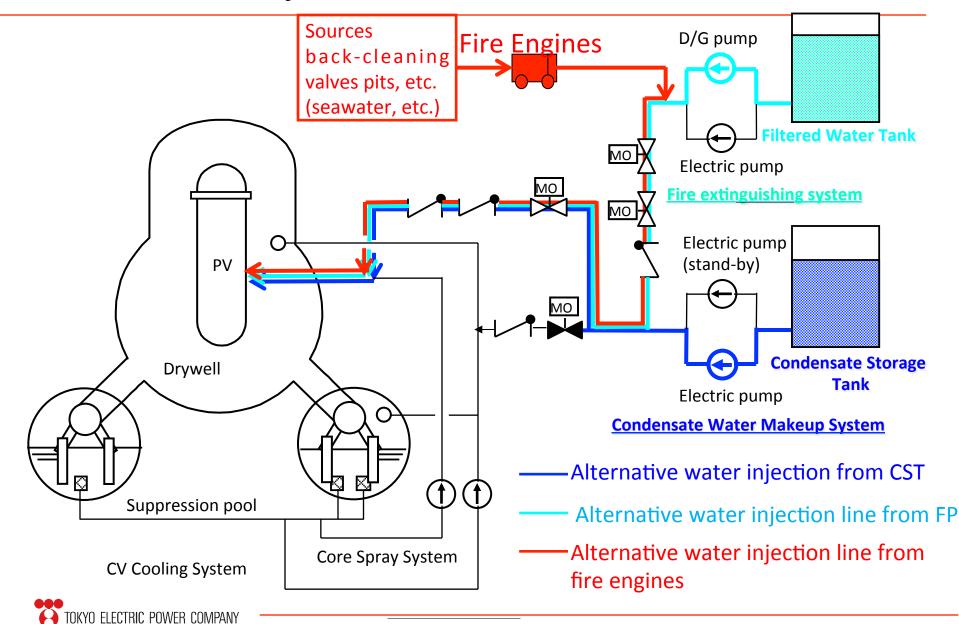


#### Logic sequence of IC operation

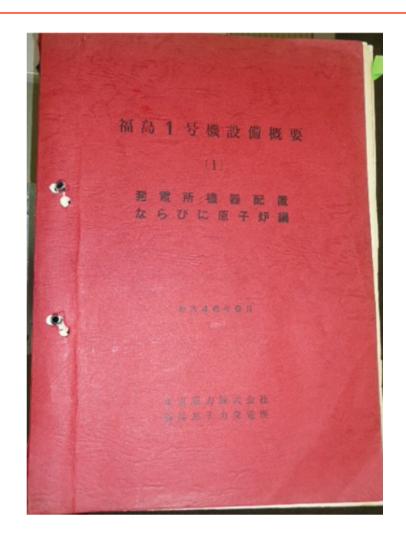


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#### Alternative water injection lines



#### **Design document and Training material for Operators**



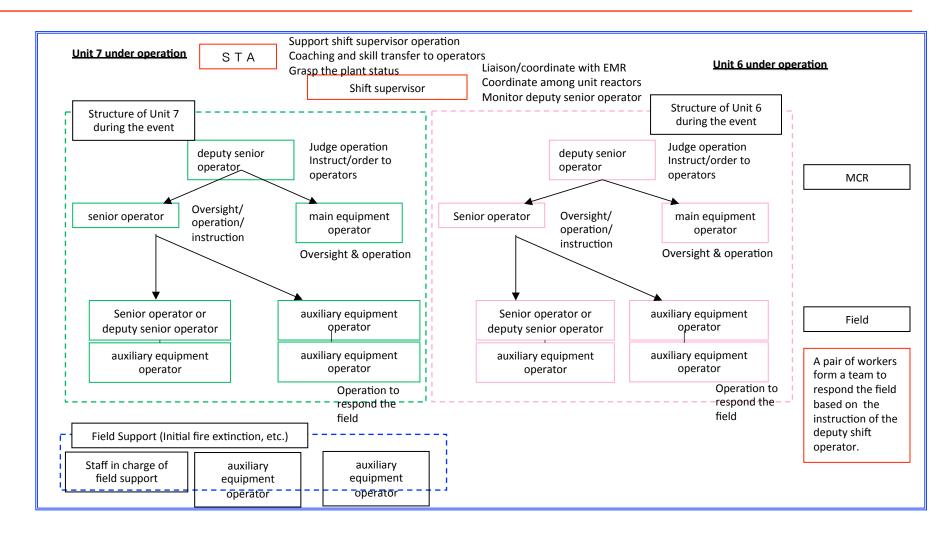


Design documents and training manuals for operators

### **IC** operation

Movie when IC is activated

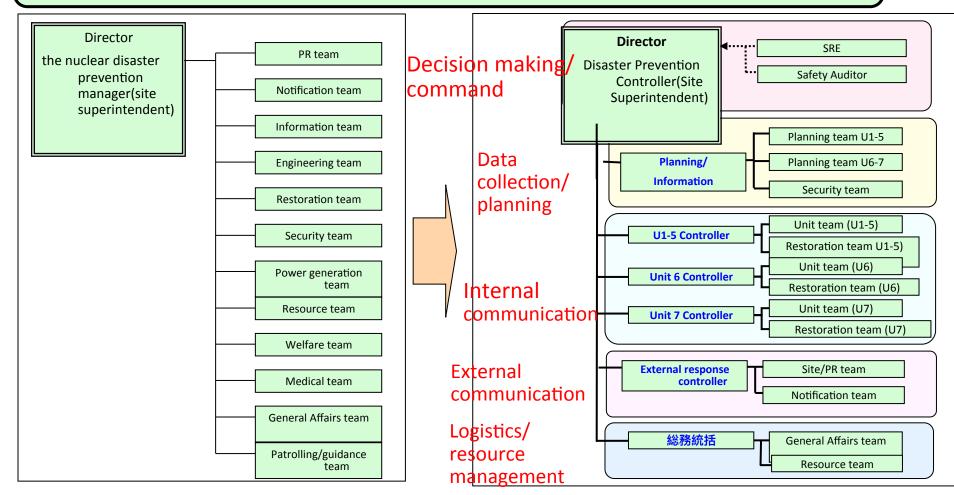
### Improved operating crew staffing



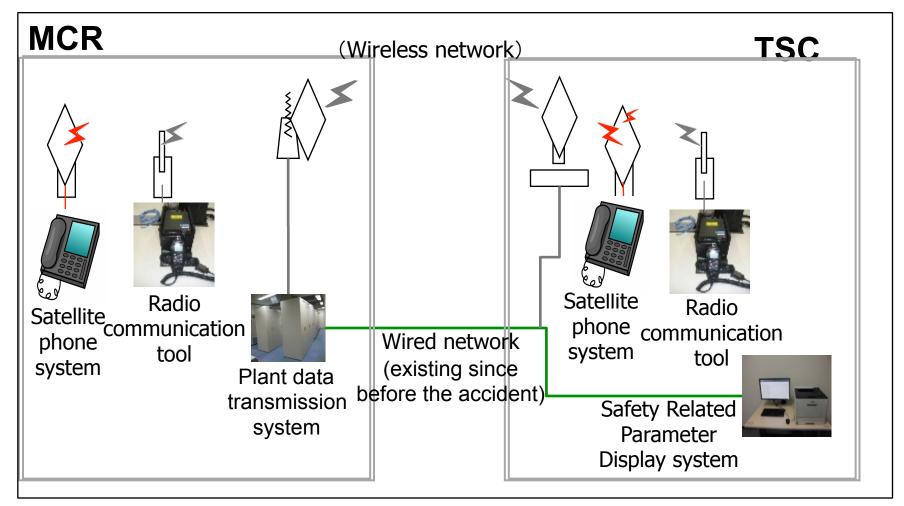
(when 2 plants are in operation: 18 crew + 1 STA)

#### Introduction of ICS concept

(Before) Build 12 functional teams in parallel under the Director. (After) Narrow the Director's span of control and stratify groups by function

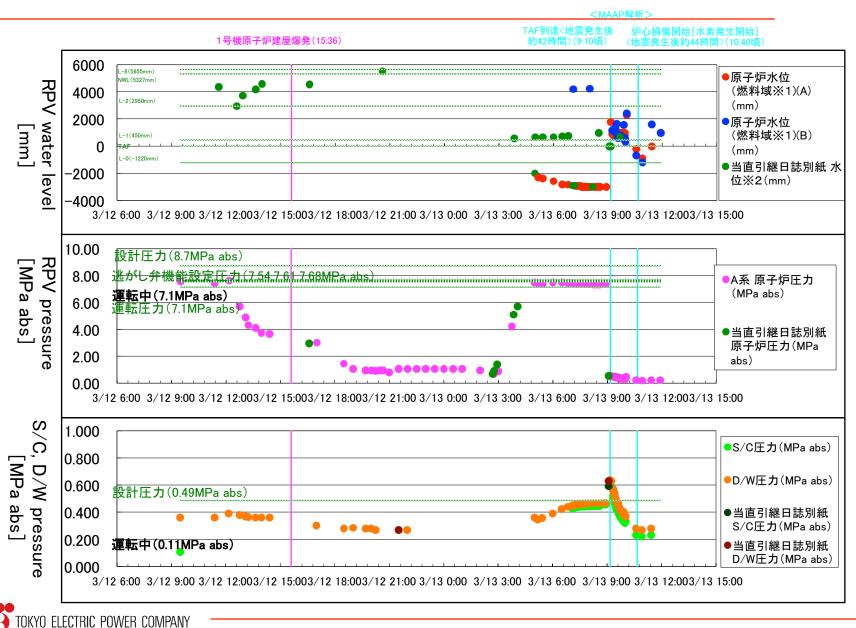


#### Improved communication tools

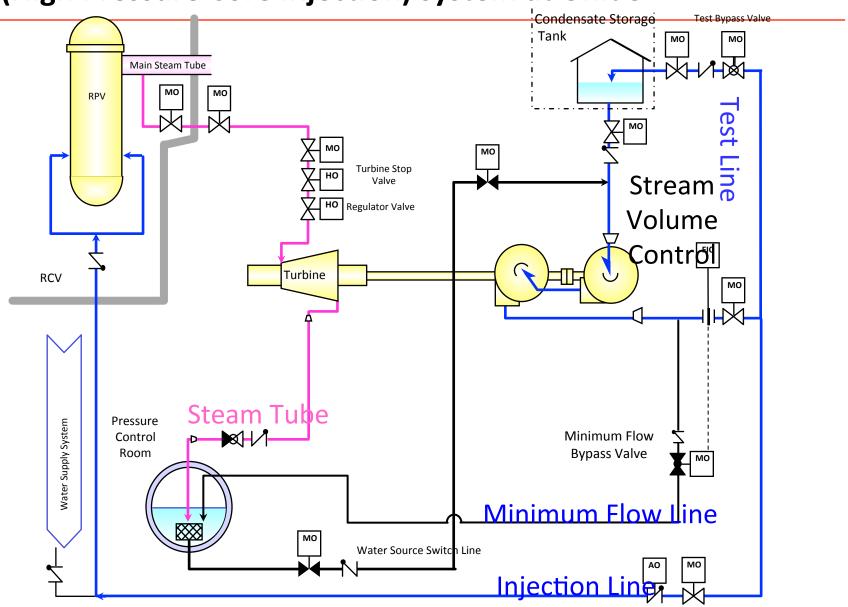


Enhanced diversity of communication tools between MCRs and TSC

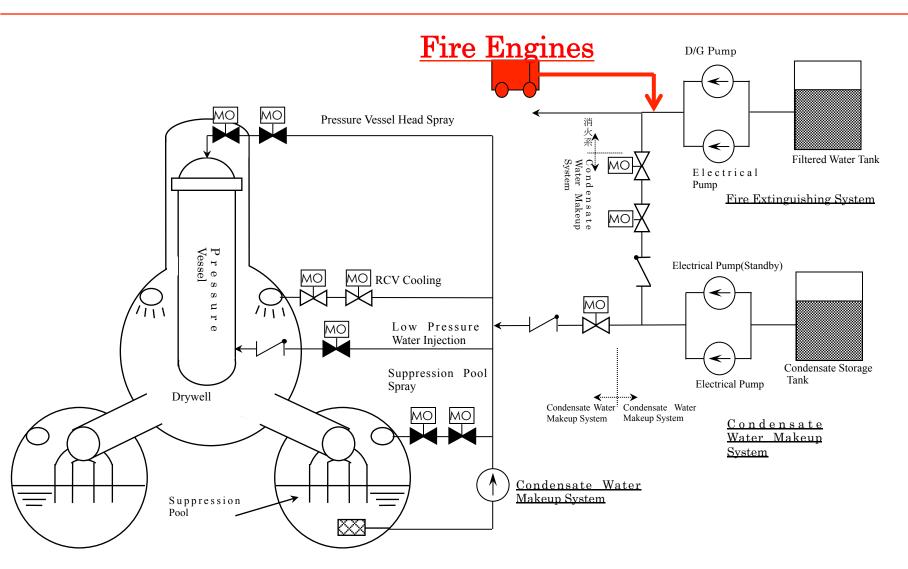
#### **HPCI** data chart at Unit 3



#### **HPCI (High Pressure Core Injection) system at Unit 3**



### Water injection by fire engines



#### **Lessons from HPCI operation at Unit3**

#### **【HPCI Shutdown and Responses Afterwards】**

- Operators thought they could manually open SRV only with the light of the indicator lamp. The status should have been carefully checked,
- They should have prepared necessary gas (nitrogen cylinder) to start-up and D/C power to drive the solenoid valve in advance.
- Depressurizing should have been conducted with keeping HCPI's operation, and then inject cooling water via D/D FP.
- Similar to the situation we had with IC, risk analysis of the HPCI shutdown was not sufficient.

[On information sharing before HPCI shutdown]

- The idea to stop HPCI was shared among shift team and TSC Power Generation team, while it took one hour for the entire TSC to recognize it .
- Ot is necessary for the site to have a structure that can endure simultaneous events in multiple units and continuous response for the long term.

#### **Conclusions**

Our Resolution: We will never forget the Fukushima Nuclear Accident. We will increase the level of safety today more than yesterday and tomorrow more than today, and we will become a nuclear operator that continues to create unparalleled safety.

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## To improve Nuclear Safety Our Approach

#### CONTENTS

- 1. What we lacked before the Fukushima Nuclear Accident
- 2. Nuclear Safety Reform
- 3. Increase the level of nuclear safety
- 4. Good performances that improve nuclear safety
- 5. Pursuit of world standards
- 6. Consider success and failure of others as own to learn from
- 7. Measuring the progress of Nuclear Safety Reform