

# Symposium on International Safeguards: Linking Strategy, Implementation and People - IAEA CN-220



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## Nuclear Safeguards Culture

*Tuesday, 21 October 2014 15:10 (20 minutes)*

The paper will consider safeguards culture both at the IAEA and among member states. It will do so through the lens of organizational culture theory and taking into account developments in safeguards since the Iraq case of the early 1990s. The study will seek to identify the current characteristics of safeguards culture and how it has evolved since the 93+2 program was initiated, as well as considering the roles of the most important purveyors of such culture, including member states and their national safeguards authorities, the General Conference and Board of Governors, the Director General, the Secretariat as a whole, the Safeguards Department and the inspectorate. The question of what might be an optimal safeguards culture at the Agency and among member states will be investigated, along with the issue of how such a culture might be engendered or encouraged.

### Country or International Organization

Australia

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