

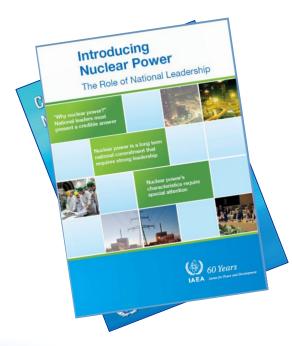
Industrial Involvement in Embarking Countries: Analysis on findings from INIR missions in the context of the Milestone Approach

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Considerations for Nuclear Power





- Nuclear power is a long term commitment that requires strong national leadership.
- A successful nuclear power programme requires commitment of at least 100 years.
- Creating the infrastructure and building the first nuclear power plant will take at least 10-15 years.
- The leadership should ensure coordination and broad political and popular support.
- The penalties of interruptions and restarts are significant.
- The highest standards of safety, security and safeguards must be applied.



Milestone Approach

Nuclear power program management guide for MS

- Holistic and Considers 19 specific infrastructure issues
- The 18th is Industrial Involvement

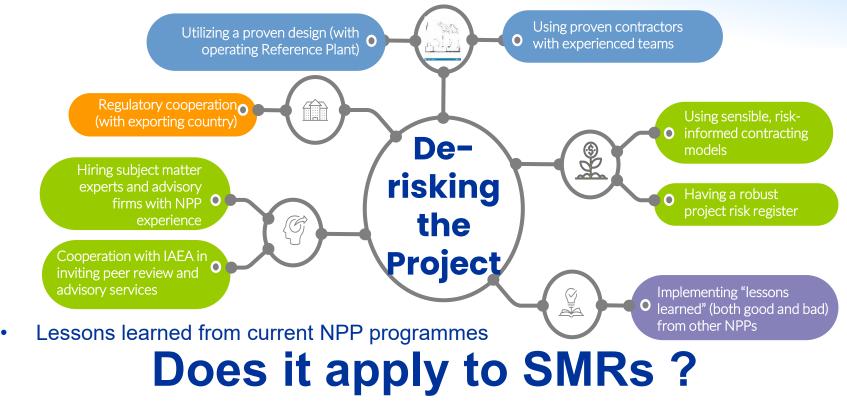


High Level Considerations for SMRs?



In support of Africa's Agenda 2063: pathways forward for expanding peaceful uses of nuclear energy and nuclear technology in Africa – South Africa - 24-28 Feb 2020

How can NPP development challenges be overcome?

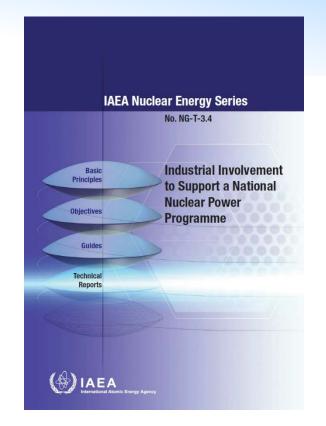


In support of Africa's Agenda 2063: pathways forward for expanding peaceful uses of nuclear energy and nuclear technology in Africa - South Africa - 24-28 February, 2020



Definition of Industrial Involvement

- Industrial Involvement is defined as
 - 'the sum of the entire industrial capability
 - required to support a safe and reliable nuclear power programme,
 - of which a subset is local industrial involvement provided by local or national organizations'



Benefits of localization



Government

- Job Creation
- Support to high skilled job development
- Impact on GDP growth
- Justifying NPP project

Nat'l/Local Industries

- Technology Transfer
- Partnerships
- Access to world market for NP/non-NP areas



Risks of localization

Cost

- Requiring national/local investment for capital investment
- cost of developing industrial capacity, etc
- Quality
- Stability of delivery

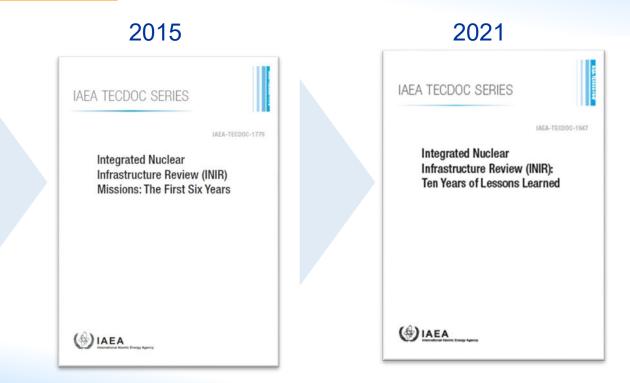
- One day delay of the construction might cause additional cost of a couple of M USD per day



Brief history of INIR mission

Adopted for the 1st time

2009



Phase 1: Recommendations

Most of them are closely related to a national policy on Industrial Involvement

- The government should <u>define or develop a national policy</u>
 ✓ with respect to national and local industrial involvement
- <u>Owner/Operator</u> should develop <u>a policy in industrial involvement</u> for the government approval

Phase 1: Recommendations

Investigation/survey on potential local suppliers and their capability

- The government / NEPIO should investigate the potential local suppliers for goods and services
- The government should complete its plans to perform a nuclear power specific industrial capability survey

Phase 1: SuggestionsTargeting and Engagement of local industries

- The government should set up a target for local content for NPP construction utilizing the result of the survey of domestic industry capability
- > The NEPIO is encouraged to <u>engage potential NPP suppliers</u>
 - ✓ to better understand where national industry could participate and to develop awareness of the required quality standards and procedures for qualification of contractors

Phase 1: SuggestionsCase study and Get ready for phase 2

- The government should <u>develop phase 2 action plans</u> for industrial involvement
- The government should collect and study more information from international experience and lessons learned on industrial involvement

Phase 2: Recommendations

Assessment of capability for localization

- Capability to meet specific requirements for NPP of the potential local suppliers for goods and services should be analyzed
- The industrial capability assessment should be completed

Nuclear vendors, suppliers and sub-suppliers of SSC¹ equipment act in a context which consists of the following areas;

- 1. National regulation
- 2. Nationally approved Codes and Standards (C&S)
- 3. National standard industry practices (cultures)

Findings from INIR mission for the last 10 years-Cont²d

Phase 2: Recommendations

A national programme for localization

- Short- and long-term programs for increasing national and local participation for the future NPP should be developed
- The national programme for local industrial involvement should be developed based on assessment of local industries' capability

Phase 2: Recommendations

Coordination and Communication

- Communications between related parties including possible national suppliers should be adequately coordinated
- Requirements for industry participation on the project, such as the specified codes and standards, should be well understood and communicated to the industry



Phase 2: SuggestionsInvestment / Involvement of Vendor

- It is suggested to include a <u>determination of the needs for future</u> investment in the potential local suppliers
- It is suggested to invite the selected NPP vendor to be involved in the audits of the management systems of the potential local suppliers





- NP programme will <u>trigger off developing national industries</u> through selfefforts and technology transfer
- NP requires <u>high level technology and effective industrial relation</u>. Only <u>national/local industries that can meet such condition</u> can join the programme
- NEPIO has to play an important role to develop industrial involvement policy, conduct industrial capacity survey and facilitate capacity building of domestic industries
- The IAEA offers continuous services to help MS on Industrial Involvement.



Thank you!